

PARKDALE FOOD CENTRE
AUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2025

Independent Auditors' Report
Statement of Financial Position
Statement of Operations
Statement of Changes in Net Assets
Statement of Cash Flows
Notes to Financial Statements



INDEPENDENT AUDITORS' REPORT

To the Directors of:
Parkdale Food Centre

Qualified Opinion

We have audited the financial statements of Parkdale Food Centre, which comprise the statement of financial position as at December 31, 2025, and the statement of operations, statement of changes in net assets and cash flows statement for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the *Basis for Qualified Opinion* section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of Parkdale Food Centre as at December 31, 2025, and the results of its operations and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Qualified Opinion

In common with many not-for-profit organizations, Parkdale Food Centre derives revenue from fundraising activities, the completeness of which is not susceptible to satisfactory verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of Parkdale Food Centre. Therefore, we were not able to determine whether any adjustments might be necessary to fundraising revenue, excess of revenues over expenses, cash flows from operations and net assets for both December 31, 2025 and the previous year.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

Auditors' Responsibilities for the Audit of Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high-level of assurance but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted audit standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a matter that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Frouin Group Professional Corporation
Ottawa, Ontario
May 20, 2026

Authorized to practice public accounting by the Chartered Professional Accountants of Ontario

FROUIN
GROUP

PARKDALE FOOD CENTRE
AUDITED STATEMENT OF FINANCIAL POSITION
AS AT DECEMBER 31, 2025

	2025	2024
ASSETS		
CURRENT ASSETS		
Cash	\$ 978,720	\$ 758,721
Guaranteed investment certificates (Note 3)	174,089	170,965
Accounts receivable	12,911	5,420
Inventory (Note 2b)	30,944	11,718
Prepaid expenses	31,174	60,993
HST recoverable	<u>11,659</u>	<u>11,373</u>
	1,239,497	1,019,190
PROPERTY AND EQUIPMENT (Notes 2c and 4)	100,011	110,122
MARKETABLE SECURITIES	<u>0</u>	<u>1,413</u>
TOTAL ASSETS	<u>\$1,339,508</u>	<u>\$1,130,725</u>

LIABILITIES AND NET ASSETS

CURRENT LIABILITIES		
Accounts payable and accrued liabilities	\$ 70,790	\$ 65,765
Deferred contributions (Note 5)	<u>130,682</u>	<u>95,517</u>
	201,472	161,282
DEFERRED CAPITAL CONTRIBUTIONS (Note 6)	<u>90,820</u>	<u>114,473</u>
TOTAL LIABILITIES	<u>292,292</u>	<u>275,755</u>
NET ASSETS		
General Fund	196,881	197,638
Ottawa Community Food Partnership, restricted fund (Note 2e)	75,335	92,470
Strategic Initiatives Reserve Fund (Note 2e)	400,000	100,000
Operations Reserve (Note 2e)	<u>375,000</u>	<u>464,862</u>
	<u>1,047,216</u>	<u>854,970</u>
TOTAL LIABILITIES AND NET ASSETS	<u>\$1,339,508</u>	<u>\$1,130,725</u>

APPROVED ON BEHALF OF THE BOARD:

Director Ruth Bengough
Ruth Bengough (Jun 8, 2026 15:06:41 EDT)

Director Alex Wilson
Alex Wilson (Jun 8, 2026 15:17:09 EDT)

(See accompanying Notes to Financial Statements)

PARKDALE FOOD CENTRE
AUDITED STATEMENT OF OPERATIONS
FOR THE YEAR ENDED DECEMBER 31, 2025

	2025	2024
REVENUES		
Fundraising revenue	\$ 1,257,865	\$ 966,191
Food donations in-kind (Note 8)	531,720	468,341
Contribution agreements and grants	210,994	350,345
Government funding:		
Federal government (Canada summer jobs)	9,928	19,925
City of Ottawa	155,020	126,900
Kitchen rental and workshops	33,339	27,795
Ottawa Community Food Partnership - City of Ottawa	125,013	101,524
Ottawa Community Food Partnership - Other funding sources	<u>1,620</u>	<u>27,000</u>
	<u>2,325,499</u>	<u>2,088,021</u>
EXPENSES		
Salaries and wages	855,645	782,699
Consultants and professional services	134,584	112,754
Food donations in-kind (Note 8)	531,720	468,341
Food and program delivery costs	312,817	337,352
Rent and other office expenses	119,318	122,232
Marketing and fundraising costs	54,544	44,417
Ottawa Community Food Partnership - Program spending	<u>126,778</u>	<u>101,524</u>
	<u>2,135,406</u>	<u>1,969,319</u>
OTHER REVENUE AND EXPENSES		
Investment and interest income	3,569	6,666
Amortization of contribution agreements related to property and equipment (Note 6)	32,496	26,130
Amortization of costs related to property and equipment	<u>(33,912)</u>	<u>(28,470)</u>
	<u>2,153</u>	<u>4,326</u>
EXCESS OF REVENUE OVER EXPENSES	\$ <u>192,246</u>	\$ <u>123,028</u>

(See accompanying Notes to Financial Statements)

PARKDALE FOOD CENTRE

AUDITED STATEMENT OF CHANGES IN NET ASSETS

FOR THE YEAR ENDED DECEMBER 31, 2025

	General Fund	Strategic Initiatives Reserve Fund	Ottawa Community Food Partnership	Operations Reserve	2025	2024
Balance, beginning of year	\$ 197,638	\$ 100,000	\$ 92,470	\$ 464,862	\$ 854,970	\$ 731,942
Excess/(deficiency) of revenues over expenses	219,988	0	(145)	0	219,843	123,028
Spending against reserves in year	0	(10,607)	(16,990)	0	(27,597)	0
Transfer of reserve funds	(220,745)	310,607	0	(89,862)	0	0
Balance, end of year	\$ 196,881	\$ 400,000	\$ 75,335	\$ 375,000	\$ 1,047,216	\$ 854,970

(See accompanying Notes to Financial Statements)

PARKDALE FOOD CENTRE
AUDITED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED DECEMBER 31, 2025

	2025	2024
CASH FLOWS FROM OPERATING ACTIVITIES		
Excess of revenues over expenses	\$ 192,246	\$ 123,028
Add: Amortization	<u>33,912</u>	<u>28,470</u>
	226,158	151,498
Changes in working capital:		
Accounts receivable	(7,491)	88,142
Inventory	(19,226)	8,403
Prepaid expenses	29,819	(52,510)
Accounts payable and accrued liabilities	5,025	7,248
Deferred contributions	35,165	8,123
Deferred capital contributions	(23,653)	(11,130)
HST recoverable	<u>(286)</u>	<u>14,903</u>
	<u>245,511</u>	<u>214,677</u>
CASH FLOWS FROM INVESTING ACTIVITIES		
Net change in marketable securities	1,413	(994)
Net change in investments	(3,124)	(7,617)
Net purchase of capital assets	<u>(23,801)</u>	<u>(37,471)</u>
	<u>(25,512)</u>	<u>(46,082)</u>
NET CHANGE IN CASH	219,999	168,595
CASH, beginning of year	<u>758,721</u>	<u>590,126</u>
CASH, end of year	<u>\$ 978,720</u>	<u>\$ 758,721</u>
REPRESENTED BY:		
Cash	<u>\$ 978,720</u>	<u>\$ 758,721</u>

(See accompanying Notes to Financial Statements)

PARKDALE FOOD CENTRE
NOTES TO AUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2025

1. PURPOSE OF THE ORGANIZATION

Parkdale Food Centre was incorporated on September 5, 1998 without share capital under the provisions of the laws of the Province of Ontario. It is a registered charity and is exempt from income taxes under the Income Tax Act. Its primary service involves providing food, education and other holistic support to persons of low income as well as related community development initiatives.

2. SIGNIFICANT ACCOUNTING POLICIES

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations and include the following significant accounting policies:

a. Financial instruments

Financial instruments are recorded at fair value when acquired or issued. In subsequent periods, financial assets with actively traded markets are reported at fair value, with any unrealized gains and losses reported in income. All other financial instruments are reported at amortized cost, and tested for impairment at each reporting date. Transaction costs on the acquisition, sale, or issue of financial instruments are expensed when incurred. All donations of public stock are sold once received.

b. Inventory

Food which has been purchased from suppliers but not yet distributed is recorded on the statement of financial position at the lower of cost and net realizable value. The cost of inventory is determined on a first-in, first-out basis.

c. Capital assets and amortization

Purchases of capital property in excess of \$2,000 are capitalized and recorded at acquisition cost and are amortized on a straight-line basis over their estimated useful life.

<u>Assets</u>	<u>Rate</u>	<u>Basis</u>
Appliances	7 to 8 years	Straight-line
Vehicles	7 years	Straight-line
Leasehold improvements	5 years	Straight-line

PARKDALE FOOD CENTRE
NOTES TO AUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2025

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

d. Revenue recognition

Parkdale Food Centre follows the deferral method of accounting for revenue.

Restricted revenue is recognized as revenue in the year in which the related expenses are incurred.

Grant contributions that are used to purchase capital assets are recognized as revenue based on the useful life of the corresponding capital asset purchased.

Unrestricted revenues for services provided under various programs is recognized when received or becomes receivable if the amounts can be reasonably estimated and collection is reasonably assured. Amounts received from customers in advance of performance being achieved are deferred. Interest income is recognized when earned.

e. Fund accounting

The Centre maintains the following internally-restricted funds:

The Ottawa Community Food Partnership Fund is a network of organizations working together to improve food security across Ottawa. The annual income or loss of the partnership is internally restricted to finance future operations of the Ottawa Community Food Partnership.

The Operations Reserve is internally restricted to ensure ongoing financial stability in the event of an unexpected shortfall in revenue or other unforeseen events or circumstance. This fund is targeted to represent 3-4 months of operating costs.

The Strategic Initiatives Reserve Fund is internally restricted to fund strategic initiatives and social innovation in line with the Parkdale Food Centre Strategic Plan.

f. Use of estimates

The preparation of financial statements in accordance with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities as at the date of the financial statements, and the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from management's best estimates as additional information becomes available in the future. As adjustments become necessary, they are reported in earnings in the period in which they become known.

PARKDALE FOOD CENTRE
NOTES TO AUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2025

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

g. Contributed goods and services

The work of Parkdale Food Centre is dependent on the voluntary services and goods provided by mainly individuals and organizations. The value of the donated services are not recognized in these statements due to the difficulty in determining their fair market value. Donated goods provided by the Ottawa Food Bank is valued at cost which is estimated based on historical numbers.

3. GUARANTEED INVESTMENT CERTIFICATES

The guaranteed investment certificates mature between February 2026 and November 2026, with interest rates ranging from 2% to 3%.

4. PROPERTY AND EQUIPMENT

	Cost	Accumulated Amortization	Net Book Value 2024
Appliances	\$ 23,729	\$ (12,201)	\$ 11,528
Vehicles	19,136	(19,136)	0
Leasehold Improvements	<u>135,078</u>	<u>(36,484)</u>	<u>98,594</u>
TOTAL	<u>\$ 177,943</u>	<u>\$ (67,821)</u>	<u>\$ 110,122</u>

	Cost	Accumulated Amortization	Net Book Value 2025
Appliances	\$ 48,068	\$ (15,596)	\$ 32,472
Vehicles	19,136	(19,136)	0
Leasehold Improvements	<u>135,078</u>	<u>(67,539)</u>	<u>67,539</u>
TOTAL	<u>\$ 202,282</u>	<u>\$ (102,271)</u>	<u>\$ 100,011</u>

5. DEFERRED CONTRIBUTIONS

	2025	2024
Deferred contributions balance, beginning of year	\$ 95,517	\$ 87,394
Add: grant contributions received	545,987	568,690
Less: amounts recognized as revenue	<u>(510,822)</u>	<u>(560,567)</u>
Deferred contributions balance, end of year	<u>\$ 130,682</u>	<u>\$ 95,517</u>

PARKDALE FOOD CENTRE
NOTES TO AUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2025

6. DEFERRED CONTRIBUTIONS RELATED TO CAPITAL ASSETS

Deferred contributions related to capital assets include the unamortized portions of contributed capital assets and restricted contributions that will be used for purchasing capital assets.

The changes for the year in the deferred contributions balance are as follows:

	2025	2024
Balance, beginning of year	\$ 114,473	\$ 125,603
Contributions received	8,843	15,000
Amounts amortized into income	<u>(32,496)</u>	<u>(26,130)</u>
Balance, end of year	<u>\$ 90,820</u>	<u>\$ 114,473</u>

7. FINANCIAL INSTRUMENTS

The Centre is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the Centre's risk exposure and concentration as of December 31, 2025:

Credit risk

Credit risk arises from the potential that a counter party will fail to perform its obligations. It is management's opinion that Parkdale Food Centre is not exposed to significant credit risk as its main credit risk relate to accounts receivable. The accounts receivable are managed and analyzed on an ongoing basis. Parkdale Food Centre is of the opinion that its exposure to bad debts is not significant.

Interest rate risk

Parkdale Food Centre's guaranteed investments earn interest at prevailing market rates. It is management's opinion that these investments do not expose Parkdale Food Centre to significant interest rate risk.

Liquidity risk

Liquidity risk is the risk that Parkdale Food Centre will encounter difficulty in meeting obligations associated with financial liabilities. Sufficient short-term investments are on hand at any given time that can readily be converted to cash to cover any expected and unexpected operating requirements.

PARKDALE FOOD CENTRE
NOTES TO AUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2025

8. FOOD IN-KIND DONATIONS

Parkdale Food Centre receives inventory from The Ottawa Food Bank and, to a lesser extent, from other charitable sources to distribute to its neighbours. The value of the food in-kind donations has been estimated based on historical and current figures.

9. COMMITMENTS

The Centre has entered into a contract with Selladore Inc. to provide IT services until August 31, 2026, with a monthly payment of \$860 plus HST.

The Centre has signed a lease with Spencedale Properties Limited until August 31, 2027, with a monthly rental expense of \$2,500 plus HST, inclusive of all additional operating costs and expenses.

The Centre has signed a lease with Somerset West Community Health Centre until September 30, 2027, with a monthly rental expense of \$5,643, inclusive of all additional operating costs and expenses.